

EXHIBIT A

Project Work Plan, Schedule, Evaluation, and Reporting

City of San Clemente

Local Coastal Program Development (IP and Coastal Resiliency Plan)
Greenhouse Gas Reduction Fund

Federal Tax ID#: 95-6000775

Budget Summary:

<i>CCC funding:</i>	<i>\$75,000</i>
<i>Other funding:</i>	<i>\$160,000</i>
<i>Total project cost:</i>	<i>\$235,000</i>

Term of Project: January 1, 2019, or upon grant execution – December 31, 2020

A. PROJECT DESCRIPTION

The City of San Clemente (City) will continue to coordinate and collaborate with California Coastal Commission (CCC) staff during the next phase of the LCP completion effort to be funded with this Round 5 Grant. The previous CCC LCP Planning grants funded a comprehensively updated and now fully certified LCP Land Use Plan (LUP) that received CCC Executive Director sign off on August 10, 2018 as well as draft Sea Level Rise Vulnerability Assessment (SLR VA) that was submitted to the CCC for review and comment on August 27, 2018 and that will be finalized in Summer or Fall 2019. The grants also funded an in-progress draft LCP Implementation Plan (IP) which is partially complete and was provided as an in-progress working draft to the CCC in January 2019. With this additional grant funding, and by strategically leveraging City staff resources as in-kind contributions, the City will prepare a Coastal Resiliency Plan (i.e., Adaptation Plan) as a companion planning document to the SLR VA and complete the preparation of the City's LCP Implementation Plan (IP).

The City of San Clemente has an existing Climate Action Plan (CAP) that was completed in 2014 and has a horizon year of 2030. It is the City's goal to have the SLR VA and Coastal Resiliency Plan inform a future CAP update. The CAP update will improve integration between the LCP and the CAP policies and implementation measures particularly as they relate to GHG reduction strategies. The City will explore opportunities for fine tuning GHG reduction measures based on new Certified LUP policies and IP regulations.

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The City of San Clemente is committed to addressing climate action and climate adaptation locally by planning for SLR in the LCP and by reducing GHG emissions from both government operations and community activities. San Clemente's actions to combat climate change represent local action that will continue to be a powerful tool in meeting a global challenge. This work program will support continued generation of co-benefits in terms of public health protection and sustainable economic development afforded by the strategies in both the CAP and the LCP. Improved integration of the policy frameworks set out in the Certified LCP LUP and the CAP will enable development patterns that support a sustainable, healthy environment for the long-term.

B. TASKS

Task 1. Coastal Resiliency Plan – Task 1 includes the preparation of a Coastal Resiliency Plan, which will be used as the primary document outlining adaptation strategies, next steps and recommendations for City decision-makers. The Coastal Resiliency Plan will seek to address the vulnerabilities identified in the SLR VA and integrate policies and strategies outlined in the existing CAP and Local Hazard Mitigation Plan, to promote local climate resiliency through various implementation actions as directed by the City Council.

The City will explore a range of coastal resiliency strategies that can be used to inform standards to address future hazards and focus resiliency planning for the entire City, including Capistrano Shores, which was excluded from the 2018 certified LUP. The Coastal Resiliency Plan will also explore adaptation strategies that would be needed if the railroad and associated revetment were to be relocated in future. The Plan may trigger a need for a targeted/focused LUP amendment; however, the recently certified LUP includes a range of policies all aimed at minimizing exposure to hazards for new development and redevelopment and a comprehensive shoreline management plan as well as SLR adaptation strategies.

The Coastal Resiliency Plan will be guided by the 2018 OPC Safeguarding California Plan for Reducing Climate Risk and the CCC 2018 Sea Level Rise Policy Guidance document; and will reference the findings of the California Resources Agency 4th Climate Change Assessment that was issued on August 27, 2018 and comments provided by CCC staff on the City's SLR VA.

Development of the Coastal Resiliency Plan will be coordinated regionally to the extent feasible with other jurisdictions including Dana Point, Marine Corps Base Camp Pendleton, and entities working to develop resiliency plans and projects within Orange County or broader regional area, such as the San Diego Climate Collaborative and UC Irvine.

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City staff will conduct public outreach meetings/workshops which may occur in conjunction with the City's Coastal Advisory Committee (CAC), Planning Commission and/or City Council and will build on the prior workshops (SLR public workshop held by the City in November 2017 and LUP workshop held in May 2018) funded in part by the Round 3 CCC LCP Planning Grant.

Public outreach and educational efforts will build on the findings, recommendations and next steps in the City's SLR VA and focus on the range of coastal resiliency adaptation strategies available for further consideration, analysis, and implementation. Adaptation strategies range from green (soft) to grey (hard) and are more fully described in the CCC SLR Guidance document. Input from the railroad authorities, applicable landowners, members of the public, and other stakeholders/interested parties including under-represented communities such as beach visitors from inland communities and members of AB 1550 low-income communities within the City's coastal zone (if any) shall be sought as part of the public outreach process for this coastal resiliency planning effort. Such efforts may include outreach at such events as local farmers markets and other informal community-wide or City sponsored public events. The City will publicize the Coastal Resiliency Planning effort and notify interested parties and community stakeholders.

Development of the Coastal Resiliency Plan includes subtasks that will be completed with consultant support and other tasks that will remain wholly the responsibility of in-house City staff resources.

The subtasks to be completed are described below.

- Subtask 1.1: Prepare an internal draft Coastal Resiliency Plan
- Subtask 1.2: Coastal Commission staff review of draft Coastal Resiliency Plan (6-week review period), and incorporation of comments into a revised Public Review draft
- Subtask 1.3: Conduct Two Public Outreach Meetings on the Public Review Draft Coastal Resiliency Plan
- Subtask 1.4: Prepare a final Coastal Resiliency Plan that reflects public input and any additional comments from Coastal Commission staff as feasible

Task 1 deliverables will include:

- Draft Coastal Resiliency Plan
- Public Review Draft Coastal Resiliency plan, which reflects Commission staff review
- Final Coastal Resiliency Plan that addresses public input and any additional comments from Coastal Commission staff as feasible
- At least two public workshops and associated materials developed by the City.

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If needed or desired by the City, a targeted/focused LUP amendment would be prepared, where feasible.

Task 2. LCP Local Implementation Plan – Task 2 includes the completion of the in-progress LCP Local Implementation Plan (IP) initiated under a Round 3 LCP Planning Grant, which will incorporate implementation measures based on the 2018 Certified LUP policies and the Coastal Resiliency Plan to be prepared under Task 1 of this grant.

Development of the IP includes subtasks that will be completed with consultant support and other tasks that will remain wholly the responsibility of in-house City staff resources. The City will also seek to integrate the CAP through the IP process where possible in an effort to reduce local generation of GHG emissions and the adverse effects of Climate Change.

The City has developed an IP map that identifies Coastal Canyon/bluff/shoreline designated lot required for the IP including the Categorical Exclusion Area. At least one peer review (internal City review) of the draft IP will occur, as will an administrative draft review by CCC staff, with revisions to the IP and public outreach hearings conducted before IP consideration by the Planning Commission and City Council, to be completed as necessary.

Building on past coordination efforts, CCC staff will continue to support and provide input on the development of the IP, which will be achieved with regular meetings and conference calls. An administrative draft (electronic and hard copy) of the IP will be provided to CCC staff for their review and comment prior to completing and circulating the public draft. A public hearing draft IP will be reviewed through the public hearing review process before the IP undergoes Planning Commission review and the City Council approval process.

Following submittal of the City Council approved IP draft to the CCC, City staff will coordinate with CCC staff on suggested modifications (if applicable) to prepare the document for CCC certification, followed by City Council adoption and CCC Executive Director sign off/concurrence. It is currently anticipated that CCC ED sign off will occur outside the grant term which ends December 2020.

The Coastal Commission review periods described in the subtasks below will vary in length depending on the manner in which the IP is delivered to CCC staff. If the drafts are delivered in sections, up to 6 weeks of review per section will be expected. If a draft IP is delivered in its entirety, up to 3 months for review will be expected.

Subtask 2.1: Complete Administrative Draft IP and related graphics and conduct internal review; submit to CCC for review and comment

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- Subtask 2.2: Prepare revised Draft IP based on CCC comments on the Administrative Draft IP; submit to CCC for review and comment
- Subtask 2.3: Prepare the Public Review Draft IP, publish for public review and comment, and take to City Council for adoption and formal submittal to the CCC
- Subtask 2.4: Public outreach on the IP. This task will involve at least two public meetings, workshops and/or educational efforts on the draft IP as part of the City IP adoption process and/or submittal to the CCC and may be combined with Coastal Resiliency Plan outreach efforts.

C. SCHEDULE

Project start and end dates: 1/1/2019 or upon grant execution through 12/31/2020

Task 1 – Coastal Resiliency Plan	Projected start/end dates: 1/1/2019 through 12/31/2020
1.1 Prepare Draft Coastal Resiliency Plan	1/1/2019 through 11/1/2019
1.2 Prepare Public Review Draft Coastal Resiliency plan based on CCC Staff Comments	12/1/2019 through 3/1/2020
1.3 Public Outreach on Resiliency Plan	1/1/2019 through 12/31/2020
1.4 Final Coastal Resiliency Plan	3/1/2020 through 12/31/2020
Outcomes/Deliverables: Internal Draft, Public Review Draft, and Final Coastal Resiliency Plan, and at least 2 Public Outreach / Meeting(s) If needed or desired by the City, a targeted/focused LUP amendment would be prepared, where feasible.	12/31/2020
Task 2 – LCP Implementation Plan	Projected start/end dates: 1/1/2019 through 12/31/2020
2.1 Complete Administrative Draft IP	3/1/2019 through 12/1/2019
2.2 Prepare Revised Draft IP	2/1/2020 through 6/1/2020
2.3 Prepare Public Review Draft IP, release for public review, and prepare Final IP for local adoption and submittal to the Commission	2/1/2020 through 12/31/2020
2.4 Public Outreach	1/1/2019 through 12/31/2020

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<p>Outcomes/Deliverables: Integration of SLR VA findings into the IP; Administrative Draft IP; Revised Draft; and Public Review Draft LCP IP; Submittal of City Council-approved Final IP to CCC; and at least 2 Public Meetings/Outreach</p>	<p>12/31/2020</p>
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D. BENCHMARK SCHEDULE

ACTIVITY	COMPLETION DATE
Coastal Resiliency Plan	
Kick Off Meeting Project Team with CCC Staff	January 8, 2019
Consultant onboarding	March 2019
Prepare Draft Coastal Resiliency Plan and submit to CCC as interim draft for comments (Assumes 6 week review period)	November 2019
Coastal Advisory Committee: Coastal Resiliency Plan	March 2019 & March 2020
Revise Draft Coastal Resiliency Plan to address CCC comments and issue for public review and comments	March 2020
Planning Commission: Coastal Resiliency Plan	April 2020 & October 2020
City Council Meeting: Coastal Resiliency Plan	April 2020 & October 2020
Revise Coastal Resiliency Plan to address public comments and submit Final Plan to CCC for comments (Assumes a six week review period)	December 2020
LCP Implementation Plan	
Complete Administrative Draft IP: Begin Internal City review	April – September 2019
Submit Admin Draft IP to CCC for review and comments (Assumes a six week review periods for IP sections; up to 3 months for a full IP draft)	December 2019
Initiate Public Outreach on Draft IP	September 2019

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ACTIVITY	COMPLETION DATE
Revise Draft IP to address CCC comments; and send to CCC	March 2020
Coastal Advisory Committee Meetings: IP	March 2020
Planning Commission Meetings and Hearings: IP	April 2020
City Council Public Hearings: Adopt Draft IP and Submit to CCC	Range: May - December 2020
CCC Hearing to Certify IP (outside grant term)	June 2021
City Council Adoption of IP (outside grant term)	September 2021
CCC Executive Director approves IP (outside grant term)	December 2021